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EDUCATION

- 1988 The RAND Graduate School, Ph.D., Public Policy Analysis
Santa Monica, California
- 1987 University of Chicago, M.A. Social Science
- 1986 The RAND Graduate School. M.Phil. Public Policy Analysis
- 1977 Reed College, Portland, Oregon, B.A. Economics

AREAS OF PROFESSIONAL SPECIALIZATION

Education Finance, including the school finance adequacy, equity and distribution of funds to local school districts, the allocation and use of educational resources at the district, school, classroom and student level, and the legal aspects of school finance reform; School business administration and management; and the application of computer technologies to the operation and management of school systems.

PROFESSIONAL EXPERIENCE

Professor: Rossier School of Education, University of Southern California. April 1999 to the present.

Chair: Division of Policy and Administration, Rossier School of Education, University of Southern California. July 1999 to July 2002

Associate Professor: Department of Policy and Administration, Rossier School of Education, University of Southern California. September 1994 to April 1999.

Director: Center for Research in Education Finance, August 1993 to the present.

Assistant Professor: Department of Policy, Planning and Administration, School of Education, University of Southern California. September 1988 to September 1994.

Associate Director: Center for Research in Education Finance, December 1989 to August 1993

Consultant: The RAND Corporation. March 1989 to December 1994.

Graduate Fellow: The RAND Graduate School, the RAND Corporation. July 1984 to September 1988.

Research Consultant: Association for Educational Research, Glen Ellyn, Illinois. September 1983 to June 1984.

Study Specialist: Northwest Regional Educational Laboratory, Portland, Oregon, August 1977 to September 1983.

Legislative Assistant and Campaign Coordinator: Confederation of Oregon School Administrators, Salem, Oregon. January 1977 to July 1977.

Research Assistant: Office of Intergovernmental Relations, Portland School District #1J, Portland, Oregon, June 1976 to September 1976.

Consultant: Office of Public Relations, Portland School District #1J, Portland, Oregon. November 1974 to January 1977.

PROFESSIONAL PUBLICATIONS

Books

Odden, A.R. and Picus, L.O. (2008). *School Finance: A Policy Perspective*, Fourth Edition. New York, NY: McGraw-Hill. (Available April 2007)

Odden, A.R. and Picus, L.O. (2004). *School Finance: A Policy Perspective*, Third Edition. New York, NY: McGraw-Hill.

Odden, A.R. and Picus, L.O. (2003) *School Finance: A Policy Perspective*, Second Edition (Chinese Translation). Shanghai: Shanghai University of Finance and Economics Press.

Burke, M.A., Baca, R., Picus, L.O., Jones, C.E. (2003) *Leveraging Resources for Student Success: how School Leaders Build Equity*. Thousand Oaks, CA: Corwin Press.

Picus, L. O. (2001). *In Search of More Productive Schools: A Guide to Resource Allocation in Education*. Eugene, OR: ERIC Clearinghouse on Educational Management.

- Burke, M.A., Picus, L.O. and Associates. (2001). *Developing Community Empowered Schools*. Thousand Oaks, CA: Corwin Press.
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- Picus, Lawrence O. and Wattenbarger, J.L. eds. (1996). *Where does the Money Go? Resource Allocation in Elementary and Secondary Schools*. 1995 Yearbook of the American Education Finance Association, Newbury Park, CA: Corwin Press.
- Wood, Craig, David Thompson, Lawrence O. Picus and Donald Tharpe. (1995). *Principles of School Business Management*. Reston, VA: ASBO, International.
- Berne, Robert and Lawrence O. Picus. eds. (1994). *Outcome Equity in Education*. Yearbook of the American Education Finance Association, Newbury Park, CA: Corwin Press.
- Odden, Allan and Lawrence O. Picus. (1992). *School Finance: A Policy Analysis*, New York: McGraw-Hill.
- Kazlauskas, Edward and Lawrence O. Picus. (1991). *Administrative Uses of Microcomputers in Schools: A Systems Analysis Approach to Selecting, Designing, and Implementing Automated Systems*. Reston VA: Association of School Business Officials, International.

Refereed Journal Articles

- Picus, L.O. (2007). School. *World Book Encyclopedia*.
- Picus, L.O. (2007). Edison Schools. *World Book Encyclopedia*.
- Glenn, W., Picus, L.O., Odden, A.O. and Aportela, A. (forthcoming). The Equity of School Facilities Funding: Examples from Kentucky. Submitted to the *Journal of Education Finance*, November 2006.
- Glenn, W. and Picus, L.O. (2007) The *Williams* Settlement and the Prospects for Future School Finance Adequacy Litigation in California. *Journal of Education Finance*. 32(3) Winter 2007 382-294.
- Glenn, W., Picus, L.O., Marion, S.F. and Calvo, N. (May 2006). School Facilities Quality and Student Achievement in Wyoming. *School Business Affairs*. 72(5), 12-16.
- Picus, L.O., (2006). Early Childhood. *World Book Encyclopedia*.

- Picus, L.O., Marion, S., Calvo, N. and Glenn, W. (2005). Understanding the Relationship between Student Achievement and the Quality of Educational Facilities: Evidence from Wyoming. *Peabody Journal of Education*. 80(3), 71-95.
- Picus, L.O. (2005). Student Government. *World Book Encyclopedia*.
- Picus, L.O. (2005). No Child Left Behind. *World Book Encyclopedia*.
- Picus, L.O. (2004). "California School Finance 2004-05: Heavy Lifting Required." *The Journal of School Business Management*. 16(2), 10-13.
- Kazlauskas, E.J., Kuehl, H.H., Picus, L.O. (2004) Cost analysis of an e-learning enhanced course. Proceedings of E-Learn 2004: World conference on corporate, government, healthcare & higher education. Norfolk VA: Association for the Advancement of Computing in Education, 332-337.
- Picus, L.O. (2004). School Finance Adequacy: Implications for School Principals. *NASSP Bulletin*, September 2004 88(640), September pp. 3-11.
- McCroskey, J., Picus, L.O., Yoo, J., Marsenich, L., and Robillard, E. (2004). Show Me the Money: Estimating Public Expenditures to Improve Outcomes for Children, Families, and Communities. *Children & Schools*. 26(3), July 2004. 165-174.
- Picus, L.O., Odden, A. and Fermanich, M. (2004). Assessing the Equity of Kentucky's SEEK Formula: A 10-Year Analysis. *Journal of Education Finance*. 29(4), Spring 2004. 315-336.
- Picus, L.O. (2004). Voucher. *World Book Encyclopedia*. pp. 451-2
- Picus, L.O. (2004). Audio-visual materials. *World Book Encyclopedia*. pp. 882-884
- Picus, L.O. (2004). Character Education. *World Book Encyclopedia*. p. 377
- Conley, D. and Picus, L.O. (2003). Oregon's Quality Education Model: Linking Adequacy and Outcomes. *Educational Policy*. 17(5). 586-612.
- Kazlauskas, E.J., Kuehl, H.H., Picus, L.O. (2002). The cost-effectiveness of an online electric circuits course. In Discoll, M., Reeve, T.C. (eds.). *Proceedings of e-learn 2002: World Conference on e-learning in Corporate, Government, Healthcare & Higher Education*. Norfolk, VA: Association for the advancement of computing in education, 1702-1705.
- Picus, L.O. (2001). "How Much is Enough?" *American School Board Journal*. 188 (12). December, 2001 28-30
- Picus, L.O. (2001). "School Finance Adequacy: What Is It and How Do We Measure It?" *School Business Affairs*. 67(11). 19-22.
- Picus, L.O. (2001). "Not By Vouchers Alone." *American School Board Journal*. 188 (9). September, 2001 54-58

- Rubenstein, R. and Picus, L.O. (2000). Politics, The Courts, and the Economy: Implications for the Future of School Financing.” *Proceedings of the Ninety-Second Annual Conference of the National Tax Association*. 131-137.
- Picus, L.O. and Robillard, E. (2000). “The Collection and Use of Student Level Data: Implications for School Finance Research.” *Educational Considerations*. XXVIII(1), Fall 2000. pp. 26-31.
- Picus, L.O. (2000). Adequate Funding. *School Spending*. (Special Issue of the *American School Board Journal*). pp. 4-12.
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- Picus, L.O. (2000). Setting Budget Priorities. *American School Board Journal*. 187 (5). May 2000. Also available at <http://www.asbj.com/2000/05/0500coverstory.html>
- Picus, L.O. (2000). “Education” *World Book Encyclopedia*.
- Picus, L.O. (1999). "Thinking Strategically About Budget Cuts." *School Business Affairs*. 65(10) 26-29.
- Sears, D. and Picus, L.O. (1999). Formula Based Compensation. *School Business Affairs*. 65(4) 20-23.
- Picus, L.O. (1999). “Defining Adequacy: Implications for School Business Officials. *School Business Affairs*. 65(1) 27-31.
- Picus, L.O. (1998). “Rethinking Equity – There are Alternatives” *School Business Affairs*. 64(4) 3-8.
- Picus, L.O. (1997). A Quarter Century of Turmoil: School Finance in California on the 25th Anniversary of Serrano. *Educational Considerations* XXV (1) 5-10.
- Picus, L.O. and Bryan, J.L. (1997). The Economic Impact of Public K-12 Education in the Los Angeles Region: A Preliminary Analysis. *Education and Urban Society*, 29(4), 442-452.
- Picus, L.O. (1997). Using School Level Finance Data: Endless Opportunity or Bottomless Pit? *Journal of Education Finance* 22(3). 317-332.
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- Picus, Lawrence O. (1991). "Incentive Funding Programs and School District Response: California and Senate Bill 813," *Educational Evaluation and Policy Analysis*, 13(3), 289-308
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- Picus, Lawrence O. (1990). "School District Planning and Accountability: The Role of State Fiscal Reporting Systems," *The Journal of School Business Management*, 2(1), 49-62.

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- Picus, L.O. (2006). Funding California's Schools, Part 1: Past, Present, and Future? In *Crucial Issues in California Education 2006: Berkeley, CA: Rekindling Reform*. Policy Analysis for California Education, pp. 15-26
- Rubenstein, R. and Picus, L.O. (2003). Politics, The Courts and the Economy: Implications for the Future of School Financing. In Sjoquist, D.L. ed. *State and Local Finance Under Pressure*. Northampton, MA: Edward Elgar Publishing. pp. 60-89.
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- Picus, L.O. (2001). Improving Student Learning: How Does Money Matter? In Joseph, L.B. (ed.). *Education Policy for the 21st Century*. University of Illinois Press. pp. 205-232
- Picus, L.O. (2001). California. In Sielke, C. Dayton, J., Holmes, C.T., Fowler, W. and Jefferson, A. (eds). *Public School Finance Programs of the United States and Canada 1998-99*. Washington D.C.: National Center for Education Statistics. Available at http://nces.ed.gov/edfin/state_finance/StateFinancing.asp/
- Picus, L.O. (2000). Current Issues in Public Urban Education. In Wassmer, R.W. *Readings in Urban Economics: Issues and Public Policy*. Malden MA: Blackwell Publishers. 283-294.
- Picus, Lawrence O. and Peternick, Lauri. (2000). Developing Student Resource Variables for the Early Childhood Longitudinal Survey. In Fowler, William, (ed.). *Developments in School Finance, 1998*. Washington, DC: National Center for Educational Statistics. pp. 105-125
- Picus, Lawrence O. (1999). Site-Based Management: A Nuts and Bolts Approach for School Administrators In Goertz, M. and Odden, A. (Eds.) *School-Based Financing*. Thousand Oaks, CA: Corwin Press
- Picus, Lawrence O. (1998). University Fiscal Management Structures and Interprofessional Collaboration Among Faculty. In McCroskey, J and Einbinder, S. (eds.). *Universities and Communities: Remaking Professional and Interprofessional Education for the Next Century*. Westport, CT: Greenwood Publishing Group.
- Picus, Lawrence O. (1997). Does Money Matter in Education? A Policymaker's Guide. In Fowler, W. (ed). *Selected Papers in School Finance, 1995*. Washington D.C. National Center for Education Statistics. <http://nces.ed.gov/pubsearch/pubsinfo.asp?pubid=97536XXXXX>

- Picus, Lawrence O. (1996). School Finance Equity and Productivity: School Finance in Texas. In Cooper, B.S. and Speakman, S.T. (eds.) *Optimizing School Resources*. Greenwich, CN: JAI Press.
- Picus, Lawrence O. (1996). Education. In Dear, M. (ed.). *Atlas of Southern California*. Los Angeles, CA: Southern California Studies Center, University of Southern California. 53-57.
- Picus, Lawrence O. and Fazal, Minaz B. (1996). "Why Do We Need to Know What Money Busy? Research on Resource Allocation Patterns in Elementary and Secondary Schools." in Picus, Lawrence O. and Wattenbarger, J.L. eds. *Where does the Money Go? Resource Allocation in Elementary and Secondary Schools*. 1995 Yearbook of the American Education Finance Association, Newbury Park, CA: Corwin Press.
- Picus, Lawrence O., Tetreault, D. (1995). "California" in Gold, Steve. ed. *Public School Finance Programs of the United States and Canada*, American Education Finance Association. 2nd edition.
- Picus, Lawrence O., and Fazal, Minaz. (1995). The \$300 Billion Question: How Do Public Elementary and Secondary Schools Spend Their Money? in Fowler, William J. ed. *Developments in School Finance*. Washington D.C. National Center for Education Statistics.
- Picus, Lawrence O. (1992) "Using Incentives to Stimulate Improved School Performance: An Assessment of Alternative Approaches." in Odden, Allan. ed. *Restructuring School Finance for the 1990s*. New York: Josey Bass, Inc.
- Picus, Lawrence O., Lori Kim and Allan Odden, (1992). "California" in Gold, Steve. ed. *Public School Finance Programs of the United States and Canada*, American Education Finance Association.
- Picus, Lawrence O., and Allan Odden. (1992). "A Computer Simulation for Teaching School Finance, in *Problem Based Educational Leadership Programs*, A book prepared for the San Francisco Forum on Problem Based Learning, Fairfax, VA: National Policy Board for Educational Administration.

Monographs

- Odden, A.R., Goetz, M.F., and Picus, L.O. (2007). *Paying for School Finance Adequacy with the National Average Expenditure Per-Pupil*. Prepared for the National School Finance Restructuring Project. Seattle, WA: University of Washington, Center for Research on Public Education. Working Paper #2.
- Matsusaka, J. and Picus, L.O. (2005). *Proposition 76 Analysis: Issues Related to Spending Caps and State Spending – Insights from Research and Best Practices*. Sacramento, CA: California Policy Institute.

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- Calvo, N. Picus, L.O., Smith, J.R., and Guthrie, J.W. (2000). A Review of the Oregon Quality Education Model. Davis, CA: Management Analysis & Planning. Prepared for the Oregon Department of Education
- Picus, L.O. (1999). *Revisiting the Sales Tax: Opportunities for Enhancing Revenues for Education at the State Level*. Washington, DC: National Education Association. August.
- Picus, Lawrence O., Tetreault, Donald R. Lanich, James, S., and Price, Scott S. (1998). Inventory Analysis: 1997-98. Los Angeles, CA: Los Angeles County Office of Education, Technology for Learning.
- Picus, L. O. (1996). *Alternative Assessment programs: What Are the True Costs? An Analysis of the Total Costs of Assessment in Kentucky and Vermont*. Los Angeles, CA: The Center for Research on Evaluation, Student Standards and Testing, UCLA. Technical Report No. 441
- Picus, Lawrence O., Tralli, A. and Tasheny, S. (1996). *Estimating the Costs of Student Assessment in North Carolina and Kentucky: A State Level Analysis*. Los Angeles, CA: Center for Research on Student Standards, Evaluation and Testing. Technical Report Number 408.
- Picus, Lawrence O. (1994). *A Conceptual Framework for Analyzing the Costs of Alternative Assessment*. Los Angeles, CA: Center for Research on Student Standards, Evaluation and Testing. Technical Report Number 384.
- Picus, Lawrence O. (1988). *The Effect of State Grant-In-Aid Policies on Local Government Decision Making: The Case of California School Finance*, Santa Monica, CA: The RAND Corporation, P-7492-RGS.
- Kakalik, James, Elizabeth M. King, Michael Traynor, Patricia A. Ebener, and Lawrence O. Picus. (1988), *Costs and Compensation Paid in Aviation Accident Litigation*, Santa Monica, CA: The RAND Corporation, R-3421-ICJ, 1988.
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- Kakalik, James, Patricia A. Ebener and Lawrence Picus. (1988). *Aviation Accident Litigation Survey: Data Collection Forms*, Santa Monica, CA: The RAND Corporation, N-2773-ICJ, 1988.

Payne, Judith, with Martha Samulon, Peter Morrison, Carole Oken, Rick Eden and Lawrence O. Picus. (1988). *Public Libraries Face California's Racial Diversity*. Santa Monica, CA: The RAND Corporation, R-3656-SUL.

Shavelson, Richard, Lorraine McDonnell, Jeanie Oakes, Neil Carey with Lawrence O. Picus (1987). *Indicator Systems for Monitoring Mathematics and Science Education*, Santa Monica, CA: The RAND Corporation, R-3570-NSF, August 1987.

Selvin, Molly and Lawrence O. Picus. (1987). *The Debate over Jury Performance: Observations from a Recent Asbestos Case*, Santa Monica, CA: The RAND Corporation, R-3479-ICJ.

Guest Editorships

Guest Editor, *School Business Affairs*, 65(8). August 1999. Issue Theme -- How Good Are Your Schools?

Guest Editor, *School Business Affairs*, 64(12). December, 1998. Issue theme – Support Services.

Guest Editor, *School Business Affairs*, 64(10). October, 1998. Issue theme – Accounting and Budgeting

Guest Editor, *School Business Affairs*, 63(11). November, 1997. Issue theme - Site-Based Management

Guest Editor, *School Business Affairs*, 63(6). June, 1997. Issue theme - Doing More With Less.

Guest Editor, *School Business Affairs*, 63(4), April, 1997. Issue theme - Diversity and Demographics.

Guest Editor, *School Business Affairs*, 62(12), December, 1996. Issue theme - Alternative Delivery of Services.

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Guest Editor, *School Business Affairs*, 62(7), July, 1996. Issue theme - Alternative Revenue Sources.

Guest Editor, *School Business Affairs*, 62(5), May, 1996. Issue theme - Privatization.

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Guest Editor, *School Business Affairs*, 61(1), January, 1995. Issue theme - Education Reform and the School Business Administrator.

Articles in other publications

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Book Reviews

Picus, L.O. (1999). "From Cashbox to Classroom: the Struggle for Fiscal Reform and Educational Change in New Jersey." *School Business Affairs*. 65(1) 53-4.

Picus, Lawrence O. (1989). "Microcomputer Applications for Strategic Management in Education: A Case Study Approach," by Craig Richards, *Journal of Education Finance*, 15(2), 1989

SPONSORED CONTRACTS AND GRANTS AWARDED

Conference Coordinator, USC/Microsoft Superintendents' Technology Conference. July 2000, Funding from Microsoft, \$30,000.

Principal Investigator, Analysis of Student level finance data. USC Center for Urban Education. June 1999 to June 2000. \$64,000.

Principal Investigator, Evaluation of California's Technology Assistance Program (CTAP). Los Angeles County Office of Education. September 1999 to June 2000. \$25,000.

Project Director, Study of California Categorical Grant Programs. Haynes Foundation. Summer 1997 to Summer 1998. \$8,000.

Project Director, Evaluation of CTAP. Los Angeles County Office of Education. February 1996-December 1996, \$17,000.

Project Director, Evaluation of TIAA. Los Angeles County Office of Education. February 1996 - December 1996, \$8,000.

Project Director, Evaluation of Vital Links. Davidson Computing. January 1996 to September 1996. \$45,000.

Principal Investigator, Project to measure the costs of alternative assessments, funded by the Center for Research on Evaluation Student Standards and Testing (CRESST), December, 1993 through November, 1995 (\$85,000 a year for two years).

Co-Principal Investigator (with Allan Odden), National Center for Research on Education Finance and Productivity. (\$6 million over five years). December 1990 through November 1995. Funded by the Office of Education Research and Improvement, U.S. Department of Education.

Principal Investigator, study of what educational dollars buy in Florida and Minnesota. (\$223,000 funded by the Mellon Foundation). January 1992 through June 1994.

Co-Principal Investigator (with Allan Odden), Establishment of a Center to study educational finance and productivity issues. (\$250,000 from the Carnegie Corporation). January 1990 through June 1992.

Co-Principal Investigator (with Allan Odden and Priscilla Wohlstetter), An Evaluation of Site Based Management. (\$657,000 over three years). January 1992 through December 1994. Funded by the Office of Education Research and Improvement, U.S. Department of Education.

Principal Investigator, study of educational resource allocation and use in Florida. (\$10,000 funded by Florida State University). January, 1993 to July 1993.

Principal Investigator, Analysis of school district incentive funding programs in California. (\$2,500 from Educare, a USC School of Education program to assist Education faculty with research efforts). April 1989 to April 1990.

Principal Investigator, Analysis of school district expenditures across various functions in California. (\$6,000 from the Haynes Foundation). June 1989 to June 1990.

MEDIA

Picus, L.O. School Finance in Vermont. Radio Interview on Vermont Public Radio. March 1, 2007

TECHNICAL REPORTS AND WORKING PAPERS

Allan Odden, Lawrence Picus, Sarah Archibald, Michael Goetz, Michelle Turner Mangan and Anabel Aportelo. (2007). Moving from Good to Great in Wisconsin: Funding Schools Adequately and Doubling Student Performance. Madison: University of Wisconsin, Wisconsin Center for Education Research, Consortium for Policy Research in Education. Available at <http://www.wcer.wisc.edu/cpre/finance/WI%20March%201%202007%20Adequacy%20Report1.pdf>

Odden, A. R., Goetz, M. E., & Picus, L. O. (2007, March 2). *Paying for school finance adequacy with the national average expenditure per pupil* (Working Paper 2). Seattle: University of Washington, Center on Reinventing Public Education, School Finance Redesign Project.

Glenn, W., Picus, L.O. Odden, A., and Aportela, A. (2006). An Analysis of the Equity of School Facilities Funding in Kentucky. Prepared for the Kentucky Department of Education.

Odden, A., Picus, L.O., Archibald, S., Goetz, M., Mangan, M.T., Aportela, A. (2006). *Moving From Good to Great in Wisconsin: Funding Schools Adequately and Doubling Student Performance*. Madison, WI: CPRE.

Odden, A., Picus, L.O., Goetz, M., Mangan, M.T., and Fermanich, M. (2006). *An Evidence-Based Approach to School Finance in Washington*. Submitted to the Washington Learns Steering Committee, Olympia, WA available at: http://www.washingtonlearns.wa.gov/materials/EvidenceBasedReportFinal9-11-06_000.pdf

Fermanich, M., Mangan, M.T., Odden, A., Picus, L.O., Gross, B., and Rudo, Z. (2006). *Washington Learns: Successful District Study*. Submitted to the Washington Learns Steering Committee, Olympia, WA available at: http://www.washingtonlearns.wa.gov/materials/SuccessfulDistReport9-11-06Final_000.pdf

- Odden, A.O., Picus, L.O., and Goetz, M. (2006). *Recalibrating the Arkansas School Funding Structure: Final Report submitted to the Adequacy Study Oversight Subcommittee of the House and Senate Interim Committees on Education of the Arkansas General Assembly*. North Hollywood, CA: Lawrence O. Picus and Associates.
- Odden, A.O., Picus, L.O. and others (2005). *An Evidence Based Approach to Recalibrating the Wyoming Block Grant School Funding Formula*. State of Wyoming, Legislative Service Office.
<http://legisweb.state.wy.us/2005/interim/schoolfinance/Recalibration>
- Picus, L.O., Odden, A., Seder, R. Fermanich, M., Glenn, W., Goetz, M. Ehlers, J. (2005). *Work Plan for the 2005 Recalibration of the Wyoming Resource Block Grant Education Funding Model*. State of Wyoming, Legislative Service Office.
<http://legisweb.state.wy.us/2005/interim/schoolfinance/Recalibration/Workplan.pdf>
- Odden, A., Picus, L.O., Fermanich, M., and Goetz, M. (2004). *An Evidence Based Approach to School Finance Adequacy in Arizona*. Prepared for the Steering Committee of the Arizona School Finance Adequacy Study.
- Kazlauskas, E., Kuehl, H., Lacy, R. Picus, L., Silverster, J. (2004) *Teaching Introductory Electronic circuits Online*. Final Report to the Andrew W. Mellon Foundation Initiative on the Cost Effective Uses of Technology in Teaching. Los Angeles, CA: Center for Scholarly Technology, University of Southern California.
- Odden, A., Picus, L.O., and Fermanich, M. (2003). *An Evidenced-Based Approach to School Finance Adequacy in Arkansas*. Submitted to the Joint Committee on Educational Adequacy of the Arkansas Legislature, Little Rock, AR. (September)
- Picus, L.O., Odden, A., and Fermanich, M. (2003). *A Professional Judgment Approach to School Finance Adequacy in Kentucky*. Submitted to the Kentucky Department of Education, Frankfort, KY (May)
- Odden, A., Fermanich, M., and Picus, L.O. (2003) *A State-of-the-Art Approach to School Finance Adequacy in Kentucky*. Submitted to the Kentucky Department of Education, Frankfort, KY (February)
- Picus, L.O., Hayward, J. and Ehliers, J. (2001). *Wyoming Education Finance: Small Schools Report*. Davis, CA.; Management Analysis and Planning, Inc.
- Ehliers, J. Hayward, J. and Picus, L. (2001). *Wyoming Education Finance: Small District Report*. Davis, CA.: Management Analysis and Planning, Inc.
- Seder, R., Picus, L., and Smith, J. (2001). *Wyoming Education Finance: Estimating the Costs of Services for At Risk Students*. Davis, CA: Management Analysis and Planning, Inc.

- Picus, L.O. (2001). *Ten Year Equity Analysis of the Kansas School District Finance and Quality Performance Act*. Prepared for the State of Kansas.
- Odden, A. and Picus, L.O. (2001). *Assessing SEEK from an Adequacy Perspective*. Prepared for the Kentucky State Board of Education
- Picus, L., Odden, A. and Fermanich, M. (2001). *Assessing the Equity of Kentucky's SEEK Formula: A Ten Year Analysis*. Prepared for the Kentucky State Board of Education.
- Picus, L.O. (2001) *Urban School Reform and School Finance: Implications for Chicago*. Prepared for the Chicago Community Trust, May 13, 2001
- Picus, L.O. (2000). *Evaluation of Louisiana's School Finance System*. Prepared for the Louisiana School Finance Commission, Baton Rouge, LA. January 2000.
- Picus, L.O. (1999). *Collection of School Level Data in Oregon: An Analysis of the Oregon DBI Project*. Prepared for the Joint Legislative Audit and Review Committee, Washington State Legislature. April.
- Izu, J.A., Carlos, L., Yamashiro, K., Picus, L., Tushnet, N., and Wohlstetter, P. (1998). *The findings and implications of increased flexibility and accountability: An evaluation of the charter school in Los Angeles Unified School District*. San Francisco, CA: WestEd.
- Picus, L.O. (1998). *Improving Student Performance Through Class Size Reduction: Is it Cost Effective?* Prepared for the Joint Legislative Audit and Review Committee, Washington State Legislature. December
- Picus, L.O. (1998). *The Collection and Use of School Level Data*. Prepared for the Joint Legislative Audit and Review Committee, Washington State Legislature. November
- Picus, L.O. (1998). *School Finance: Where Are We Going and How Do We Get There?* Prepared for the National Center for Education Statistics. October
- Picus, L.O. (1998). *Management Issues for Charter Schools*. Prepared for the Midwest Technical Assistance Consortium, University of Wisconsin, Madison. September.
- Picus, L.O. (1997). *Developing Student Resource Variables for the Early Childhood Longitudinal Survey: Design Paper*. Los Angeles, CA: Center for Research in Education Finance. Prepared for the National Center for Education Statistics. November
- Picus, L.O. (1997). *Improving Productivity in Our Schools*. Los Angeles, CA: Center for Research in Education Finance. Prepared for the Education Commission of the States. November.

- Picus, L.O. (1997). *California's 95/5 Initiative: Implications for Classified Staff*. Los Angeles, CA: Center for Research in Education Finance. Prepared for the American Federation of Teachers and the California Federation of Teachers. October
- Picus, L.O. (1997). *Improving Student Learning: Does Money Matter?* . Los Angeles, CA: Center for Research in Education Finance. Prepared for the Chicago Assembly. August.
- Picus, L.O. (1997). *Revisiting the Sales Tax: Opportunities for Revenue Enhancement At the State and Federal Levels*. Los Angeles, CA: Center for Research in Education Finance. Prepared for the National Education Association. July
- Picus, L.O. (1997). *The Challenges Facing School Districts in Budgeting for Technology*. Los Angeles, CA: Center for Research in Education Finance. Prepared for the BellSouth Foundation. July
- Picus, L.O. (1997). *Fiscal Decision Making at the School Site: A "Nuts and Bolts" Approach*. Madison, WI: The Finance Center of the Consortium for Policy Research in Education. March
- Picus, L.O. (1997). *Defining Indicators of School Quality: General Principles and Indicators Concerning Resource Allocation and Use to Improve the Productivity of Schools in Behalf of Student Learning*. Chicago, IL: National Study of School Evaluation. January
- Picus, L. O., Tetreault, D.T. and Murphy, J. (1996). *What Money Buys: Understanding the Allocation and Use of Educational Resources in California*. Madison WI: Consortium for Policy Research in Education – The Finance Center.
- Picus, L. O., Cabrera, P. H., Espinoza, E. F., Lanich, J. S., Norton, W., and Price, S. (1996) *Vital Links: Narrative Evaluation Report*. Los Angeles, CA: Center for Educational Telecommunications Media, USC.
- Picus, L. O. (1996). *Alternative Assessment programs: What Are the True Costs? An Analysis of the Total Costs of Assessment in Kentucky and Vermont*. Los Angeles, CA: The Center for Research on Evaluation, Student Standards and Testing, UCLA. Technical Report No. 441
- Picus, Lawrence O. (1995). *Does Money Matter in Education? A Policy Maker's Guide*. Prepared for the National Center on Educational Statistics.
- Picus, Lawrence O. (1993). *Program Equity: Are Markets the Answer?* Prepared for the CPRE Forum on Program Equity, September, 1993.
- Picus, Lawrence O. (1993). *Estimating the Costs of Increased Learning Time*. Prepared for the National Commission on Time and Learning.

- Picus, Lawrence O. and Yasser Nakib. (1993). *The Allocation and Use of Educational Resources in Florida School Districts*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 39.
- Picus, Lawrence O. (1993e). *The Allocation and Use of Educational Resources: School Level Evidence from the Schools and Staffing Survey*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 37.
- Picus, Lawrence O. (1993). *The Local Impact of School Finance Reform in Texas*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 36.
- Picus, Lawrence O. (1993). *The Allocation and Use of Educational Resources: District Level Evidence from the Schools and Staffing Survey*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 34.
- Picus, Lawrence O. and Linda Hertert. (1993). *A School Finance Dilemma for Texas: Achieving Equity in a time of Fiscal Constraint*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 33.
- Picus, Lawrence O. and Caryl J. Miller. (1992). *Cost and Service Delivery Trade-offs in Providing Educational Services for Students with Profound Disabilities*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 28.
- Picus, Lawrence O. and Lorraine Garcy. (1992). *Supplemental Grants in California School finance: A new Trend*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 19.
- Picus, Lawrence O. and Linda Hertert. (1992). *Three Strikes and You're Out: Texas School Finance After Edgewood III*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 15.
- Picus, Lawrence O. (1992c). *The Effects of State Control on School Finance in California*. Berkeley, CA: Policy Analysis for California Education, Policy Brief No. 1.
- Picus, Lawrence O. (1991c). *Cadillacs or Chevrolets: Effects of State Control on School Finance in California*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 6.
- Picus, Lawrence O. (1991d). *Using Incentives to Stimulate Improved School Performance: An Assessment of Alternative Approaches*. Los Angeles, CA: USC Center for Research in Education Finance, Working Paper No. 4.
- Picus, Lawrence O. (1991e). *Using Incentives to Stimulate Improved School Performance: An Assessment of Alternative Approaches*. Los Angeles, CA: USC Center for Research in Education Finance, Policy Brief No. 4.

- Picus, Lawrence O. (1990c) *The Administrative Blob: Myth or Reality?* Prepared for the Michigan State Business Roundtable.
- Picus, Lawrence O. (1990d). *A State-Wide Fiscal Database for California: Are Local School Districts Interested?* Berkeley, CA: Policy Analysis for California (PACE).
- Picus, Lawrence O. (1990e). *How Did School Districts Spend Senate Bill 813 Dollars: Does the Choice of Funding Instruments Matter?* Berkeley, CA: Policy Analysis for California (PACE).
- Picus, Lawrence O. (1989b). *Conducting the Cost of A School Study: Issues and Problems*, Submitted to the California Department of Education as part of the PACE School Operations Study.
- Picus, Lawrence O. (1989c). *Should California Develop A State-Wide Fiscal Data Base for School Districts? Responses from the Field*, Final Report of the PACE School Operations Study, Submitted to the California Department of Education.

LITIGATION

Arkansas

- Tucker v. Lakeview School Dist. #25*, 323 Ark. 693, 917 S.W.2d 530 (1996). Deposition, 1997.
- Lakeview School Dist. #25 v. Huckabee*, 340 Ark. 481, 10 S.W.3d 892 (2000). Trial testimony, October 2001

Kansas

- Montoy v. Kansas* (99-C-1788 Shawnee County District Court). Deposition, November 16, 2001
- Robinson v. Kansas*, 117 F.Supp. 2d 1124 (Kan. 2000) (affirmed 295 F.3d 1183 (10th cir. 2002)). Deposition May 8, 2003
- Montoy v. Kansas* (99-C-1788 Shawnee County District Court). Trial Testimony, September 30, 2003

Massachusetts

- Hancock, v. Driscoll*. No. SJ-90-0128 Deposition, June 5, 2003,
Hancock, v. Driscoll Trial Testimony November 18, 2003

Montana

- Columbia Falls v. Montana*. Deposition, November 6, 2003
Columbia Falls v. Montana, Trial testimony, January 22, 2004

Wyoming

State v. Campbell County School District, 19 P.3d 518 (Wyo. 2001). Deposition, October 2000

State v. Campbell County School District, 19 P.3d 518 (Wyo. 2001). Trial Testimony, December 2000

PRESENTATIONS

1. Refereed and Invited Paper Presentations at National Professional Meetings

Picus, L.O., and Odden, A. (2007). *Financing Our Nation's School Systems What Are We To Do?* Presented to leaders of national education organizations, Washington, DC. August, 2007

Picus, L.O. (2007). *Understanding the State, District, and School-Level Data Needs for "Costing Out" Studies.* Presented at STATS-DC 2007: The National Center for Education Statistics Summer Forum and Data Conference. Washington, DC. July 2007.

Picus, L.O. (2007). *An Evidence Based Approach to Doubling Student Performance.* Presented at the Annual Meeting of the Education Commission of the States, Philadelphia, PA. July, 2007

Picus, L.O. (2007). *Assessing Local School District Use of Resources.* Presented at the Annual Meeting of the Education Commission of the States, Philadelphia, PA. July, 2007

Picus, L.O. (2007). *Designing School Funding Formulas for High Performance: Evidence from Two States.* Presented at the Annual Meeting of the Education Commission of the States, Philadelphia, PA. July, 2007

Picus, L.O. (2007). *Estimating the resources need to double school performance.* Presented at the Annual Pacific Circle Consortium Conference, Honolulu, HI. June 2007.

Picus, L.O. (2007). *The Impact of the Getting Down to Facts Studies on California School Finance.* Presented at the annual EdSource Forum April 19 and 20, 2007, Pomona, CA and Palo Alto, CA.

Picus, L.O. (2007). *State of the States: California.* Presented at the annual meeting of the American Education Research Association. Chicago, IL. April, 2007.

Glenn, W.J. and Picus, L.O. (2007). *The Equity of School Facilities Funding: Examples from Kentucky.* Presented at the Annual Meeting of the Annual Meeting of the American Education Finance Association, Baltimore, MD, March 2007.

- Picus, L.O. (2007). *The future of California School Finance*. Presented at the Annual Meeting of the Annual Meeting of the American Education Finance Association, Baltimore, MD, March 2007.
- Glenn, W.J. and Picus, L.O. (2007). *The Equity of School Facilities Funding: Examples from Kentucky*. Presented at the Annual Hawaii International Conference on Education, Honolulu, HI. January 2007.
- Picus, L.O. (2006). Funding California's Schools: How do we assure adequate funding for all? Invited presentation at the Annual Meeting of the American Education Research Association, San Francisco, CA April.
- Picus, L.O. (2006). California: State of the State. Presentation at the Annual Meeting of the American Education Research Association, San Francisco, CA April.
- Picus, L.O. (2006). The future of school finance adequacy. Invited presentation at the Annual Meeting of the American Education Research Association, San Francisco, CA April.
- Picus, L.O. (2006). How and Why Does High Secondary Education Matter, session chair and reactor. Annual Meeting of the American Education Finance Association, Denver, CO. March.
- Glenn, W.J. and Picus, L.O. (2006). The Williams Settlement and the prospects for Future School Finance Adequacy Litigation in California. Presented at the Annual Meeting of the American Education Finance Association, Denver, CO. March.
- Picus, L.O., Mangan, M, Rolle, A. Archibald, S. (2006). Resource Use in Arkansas. Annual Meeting of the American Education Finance Association, Denver, CO. March.
- Picus, L.O. (2005). School Finance Litigation, Adequacy, Thoery: Basing Funding on Evidence and Research. Presented to the Association of School Business Officials, International Annual Meeting, Boston, MA October 24, 2005.
- Picus, L.O. (2005) Proposition 76 Analysis: Issues Related to Spending Caps and State Spending – Insights from Research and Best Practices.
 Presented on the following Dates and locations:
 October 6, 2005 – Sacramento, CA
 October 17, 2005 – Los Angeles, CA
 Also presented as a “webinar” on
 October 7, 2005
 October 19, 2005

- Picus, L.O. (2005). Adequacy and Equity in School Funding. Presented at the 18th Annual USC Demographic Workshop: Planning for the Future of Children. Los Angeles, CA: May 23, 2005.
- Picus L.O. (2005). Adequacy and Equity in School Funding. Presented to the California City School Superintendents Spring Meeting, San Diego, CA May 5, 2005
- Picus, L.O. (2005). An Evidence Based Approach to School Finance Adequacy. Presented at the Annual Meeting of the American Education Research Association, Montreal, Quebec. April 12, 2005.
- Picus, L.O. (2005). California: A State of the States Roundtable Presentation. Presented at the Annual Meeting of the American Education Research Association, Montreal, Quebec. April 12, 2005.
- Picus, L.O. (2005). Estimating the Costs of Adequacy. Presented at the Annual Meeting of the American Education Research Association, Montreal, Quebec. April 12, 2005
- Picus, L.O. (2005). Session Chair, School Finance Adequacy. Annual Meeting of the American Education Finance Association, Louisville, KY March 18, 2005.
- Picus, L.O. (2005). School Finance Adequacy: Implications for California. Presented to the EdVoice Legislative Forum, March 10, 2005, Squaw Valley, CA.
- Picus, L.O. (2005). The Evolution of California School Finance. Presented to the USC California Policy Symposium, March 4, 2005, Sacramento, CA
- Picus, L.O. (2005). Funding California's Schools: How Do We Assure An Adequate Education for All? Presented to the Policy Analysis for California Education (PACE) Legislative Retreat, February 3, 2005, Berkeley, CA.
- Picus, L.O. (2004). "What is Adequate School Funding and How is it Determined?" Keynote Address, EdSource Forum, Manhattan Beach, CA. March 18, 2004.
- Picus, L.O. (2004). "What is Adequate School Funding and How is it Determined?" Keynote Address, EdSource Forum, San Ramon, CA. March 19, 2004.
- Picus, L.O. (2004). "The Evidence Based Approach to School Finance Adequacy and Rural Schools: The Experience of Arkansas and Kentucky." Prepared for the Annual Meeting of the American Education Finance Association, Salt Lake City, UT. March 2004.
- Picus, L.O. (2004). "Understanding Student Level Resource Allocation and Use." Prepared for the Annual Meeting of the American Education Finance Association, Salt Lake City, UT. March 2004.

- Picus, L.O. (2004). "California School Finance 2004-05: Heavy Lifting Required." Prepared for the Annual Meeting of the American Education Finance Association, Salt Lake City, UT. March 2004.
- Picus, L.O. (2003). "Raising the Standard – Adequate Funding for Public Education." Presented to the First District PTA, Glendale CA. November 13, 2003.
- Picus, L.O. (2003). "Understanding School Finance Adequacy in the Context of New Mexico School Finance." Presented to the New Mexico Legislative Education Study Committee, Santa Fe, NM, November 11, 2003.
- Picus, L.O. (2003). "Attaining School Finance Adequacy in a Time of Fiscal Constraint: Options for California." Keynote speech at the meeting of the Advocates for Effective School Funding, San Francisco, CA October 11, 2003.
- Picus, L.O. (2003). "Linking School Finance Adequacy and Teacher Compensation." Presented to the annual SEDL (Southwest Regional Educational Development Laboratory) annual policy forum. Oklahoma City, October 22, 2003.
- Picus, L.O. and Odden, A.R. (2003). Presentation of the Results of a School Finance Adequacy Study to the Kentucky State Board of Education. Frankfort, KY, June 3, 2003
- Picus, L.O. and Odden, A.R. (2003). Presentation of the Results of a School Finance Adequacy Study to the Kentucky Joint Legislative Education Interim Committee. Frankfort, KY, June 2, 2003
- Picus, L.O. (2003). AERA Discussant. Session on resources impact on students from low income families.
- Picus, L.O. (2003). California School Finance 2003-04: El Niño Strikes (and the state didn't save). Paper presented at the annual meeting of the American Education Research Association, Chicago, IL April 2003.
- Picus, L.O., Odden, A. and Fermanich, M. (2003) "Assessing the Equity of Kentucky's SEEK Formula: A Ten-Year Analysis." Presented at the Annual Meeting of the American Education Finance Association, Orlando, FL March 2003.
- Picus, L.O. (2003) "Using a Market Based Approach for Rural Adequacy: A Concept Paper." Presented at the Annual Meeting of the American Education Finance Association, Orlando, FL March 2003.
- Glenn, W. and Picus, L.O. (2003) "California School Finance 2003-04: El Niño Strikes (and the state didn't save)." Presented at the Annual Meeting of the American Education Finance Association, Orlando, FL March 2003.

- Odden, A., Picus, L.O., and Fermanich, M. (2003) “A State-of-the-Art Approach to School Finance Adequacy in Kentucky.” Presented at the Annual Meeting of the American Education Finance Association, Orlando, FL March 2003.
- Calvo, N. Marion, S. Picus, L. O. and Oshman, S. (2003) “Understanding the Relationship between Student Achievement and the Quality of Educational Facilities.” Presented at the Annual Meeting of the American Education Finance Association, Orlando, FL March 2003.
- Kuehl, H.H., Kazlauskas, E.J., Picus, L.O. (2003). *Learning- and cost-effectiveness of a web-enhanced linear circuits course*. Frontiers in Education Conference 2003. Engineering as a Human Endeavor: Partnering Community, Academia, Government, and Industry. Boulder CO.
- Kuehl, H., Kazlauskas, E. and Picus, L.O. (2003). “Learning and Cost-Effectiveness of a Web Enhanced Linear Circuits Course.” Presented at the annual meeting of the American Society for Engineering Education – Pacific Southwest Section, Spring 2003 Conference. Los Angeles, CA. March 21, 2003
- Picus, L.O. (2003). Litigation Update. Presented to the Campaign for Fiscal Equity/National School Boards Association annual meeting on school finance litigation, Alexandria, VA. February 27, 2003.
- Picus, L.O. (2003). “School Finance Adequacy: What is it?” Distinguished Lecture at the annual meeting of the American Association of School Administrators (AASA), New Orleans, LA February 22, 2003.
- Picus, L.O. (2003). “Understanding School Finance Equity and Adequacy.” Video and on-line presentation to national education reporters. Knight-Ridder Center for Journalism, Annenberg School of Communications, USC. February 7, 2003.
- Picus, L.O. and Odden, A.R. (2003). Achieving a General, Suitable and Efficient Education in Arkansas. Presented to the Arkansas Legislative Committees on Education. February 5, 2003.
- Picus L.O. (2003). “Attaining School Finance Adequacy in a Time of Fiscal Constraint.” Distinguished Lecture at the annual Association of California School Superintendents’ Symposium, Monterey, CA January 29, 2003.
- Picus, L.O. (2002). Panelist – “The K-12 finance recommendations to the Joint Legislative Committee on the Master Plan for Education K- University.” Presented at the request of Assemblymember Carol Liu, Pasadena, CA June 28, 2002.
- Picus, L.O. (2002). Panelist – “Will Our slowing Economy Threaten Efforts to Raise Student Performance?” EdSource Forum Ontario, CA, March 14 and Santa Clara, CA, March 15, 2002

- Picus, L.O. (2002). "School Finance Adequacy: How Much Do We Need? And How Much Does Each Student Already Have? Paper presented at the annual meeting of the American Education Finance Association, Albuquerque NM, March 2002
- Picus, L.O. (2002). "California School Finance 2002-03: Do we Still Have the Energy for Reform?" Paper presented at the annual meeting of the American Education Finance Association, Albuquerque NM, March 2002
- Picus, L.O. (2001). "Understanding Student Level Fiscal Data: Lessons from Six Urban Schools. Presented at the Annual Meeting of the American Education Finance Association, Cincinnati, OH. March 2001.
- Picus, L.O. (2001). "Consequences of School Finance Reforms: Evidence from Kentucky, California and Vermont." Panel reactor. . Presented at the Annual Meeting of the American Education Finance Association, Cincinnati, OH. March 2001
- Picus, L.O. (2001). "Unlocking the Potential of Dynamic Systems Modeling." . Presented at the Annual Meeting of the American Education Finance Association, Cincinnati, OH. March 2001
- Picus, L.O. (2000). Challenges in Budgeting for Technology. Presented at the Reengineering School Finance Conference, New York, NY. October 6, 2000.
- Picus, L.O. (2000). 2001 A School Finance Odyssey: Funding California's Schools in a Time of Prosperity. Presented at the Annual Meeting of the American Education Research Association, New Orleans, LA, April 2000.
- Picus, L.O. and Odden, A.R. (2000). Using simulations to teach school finance. Presented at the Annual Meeting of the American Education Finance Association, Austin, TX, March 2000.
- Picus, L.O. (2000). Future Directions in School Finance, Accounting and Reporting of School Level Data. Presented at the Annual Meeting of the American Education Finance Association, Austin, TX, March 2000.
- Picus, L.O. (1999). "Understanding Vermont's New School Funding Formula." Presented at the Annual Meeting of the American Education Finance Association, Seattle, WA, March 1999.
- Picus, L.O. (1999). "School Funding and Education Reform in California – 1999." Presented at the Annual Meeting of the American Education Finance Association, Seattle, WA, March 1999.
- Picus, L.O. (1999). "Understanding the impact of accounting systems on school district management." Presented at the Annual Meeting of the American Education Finance Association, Seattle, WA, March 1999.

- Picus, L.O. (1999). "Understanding Vermont's New School Funding Formula." Presented at the Annual Meeting of the American Education Research Association, Montreal, Quebec, April 1999.
- Picus, L.O. (1999). "School Funding and Education Reform in California – 1999." Presented at the Annual Meeting of the American Education Research Association, Montreal, Quebec, April 1999.
- Picus, L.O. (1999). "Using School Level Data". Presented at the Stats - DC Conference hosted by the National Center for Education Statistics. Washington, DC, July 1999.
- Picus, L.O. (1998). "Designing A Student Level Resource Measure for the Early Childhood Longitudinal Survey." Presented at the National Center for Education Statistics Data Conference, Washington, DC. July.
- Picus, L.O. (1998). "California School Finance 1998-99: More Money for Schools, but What Will it Buy? Presented at the 1998 annual meeting of the American Education Research Association, San Diego, CA April.
- Picus, L.O. (1998) "Income Sensitive Property Taxes and School Finance Reform in Vermont: An Analysis of the Green Mountain State's New Program." Presented at the 1998 annual meeting of the American Education Research Association, San Diego, CA April.
- Picus, L.O. (1998). "Research, Policy and Practice: The Rubber Hits the Road in Vermont School Finance Reform." An AERA Open Forum. Forum organizer and participant. Presented at the 1998 annual meeting of the American Education Research Association, San Diego, CA April.
- Picus, L.O. (1998). "California School Finance 1998-99: More Money for Schools, but What Will it Buy? Presented at the 1998 annual meeting of the American Education Finance Association, Mobile, AL. March.
- Picus, L.O. (1998) "Income Sensitive Property Taxes and School Finance Reform in Vermont: An Analysis of the Green Mountain State's New Program." Presented at the 1998 annual meeting of the American Education Finance Association, Mobile, AL. March.
- Picus, L.O. (1998). "Future Trends in School Finance." Keynote address at the 1998 annual meeting of the American Education Finance Association, Mobile, AL. March.
- Picus, L.O. (1997). "Collecting School finance Data: Meeting Local, State and Federal Needs." Presented to the NCES Summer Data Conference, Washington, DC. July, 1997.

- Picus, L.O. (1997). "Estimating the Costs of Alternative Assessment Programs: Case Studies in Kentucky and Vermont." Presented at the 1997 annual meeting of the American Education Research Association, Chicago, IL. March.
- Picus, L.O. (1997). "State of the States: California." Presented at the 1997 annual meeting of the American Education Research Association, Chicago, IL. March.
- Picus, L.O. (1997). "Fiscal Decision Making at the School Site: A "Nuts and Bolts" Approach." Presented at the 1997 annual meeting of the American Education Finance Association, Jacksonville, FL. March.
- Picus, L.O. and Crampton, F. (1997). "Funding our Schools in the Future: Is a Federal Sales Tax an Option? Presented at the 1997 annual meeting of the American Education Finance Association, Jacksonville, FL. March.
- Tetreault, D. Picus, L.O. and Murphy, J. (1996). Educational resource allocation patterns in California: Coping with equal amounts of less. Paper presented at the 1996 annual meeting of the American Education Research Association, New York, NY. April.
- Picus, L.O. and Smyer, R. (1996). Understanding educational resource allocation patterns in Texas. Paper presented at the 1996 annual meeting of the American Education Research Association, New York, NY. April.
- Picus, L.O. (1996). California: The State of the State. Paper presented at the 1996 annual meeting of the American Education Research Association, New York, NY. April.
- Tetreault, D. Picus, L.O. and Murphy, J. (1996). Educational resource allocation patterns in California: Coping with equal amounts of less. Paper presented at the 1996 annual meeting of the American Education Finance Association, Salt Lake City, Utah. March.
- Picus, L.O. and Smyer, R. (1996). Understanding educational resource allocation patterns in Texas. Paper presented at the 1996 annual meeting of the American Education Finance Association, Salt Lake City, Utah. March.
- Picus, L.O. (1996). California: The State of the State. Paper presented at the 1996 annual meeting of the American Education Finance Association, Salt Lake City, Utah. March.
- Picus, Lawrence O. (1995). *California School Finance*. Presented to the Annual Meeting of the California Education Research Association, November, 1995, Lake Tahoe, CA.
- Picus, Lawrence O. (1995). *What Education Dollars Buy: Evidence from California*. Presented to the Annual Meeting of the American Education Research Association, April, 1995, San Francisco, CA.

- Picus, Lawrence O. (1995). *You Add \$7 Billion in Taxes and What Do You Get? Four Years Older and Deeper in Debt. . . California School Finance, 1995*. Presented to the Annual Meeting of the American Education Research Association, April, 1995, San Francisco, CA.
- Picus, Lawrence O. (1995). *A Policymaker's Guide to Interpretation of Research on How Money Makes a Difference*. Presented to the Annual Meeting of the American Education Finance Association, March, 1995, Savannah, GA.
- Picus, Lawrence O. (1995). *The Allocation and Use of K-12 Educational Resources: An Update of What Dollars Buy in California*. Presented to the Annual Meeting of the American Education Finance Association, March, 1995, Savannah, GA.
- Picus, Lawrence O. and Donald Tetreault. (1995). *Patterns of Resource Allocation in California Public School Districts*. Presented to the Annual Meeting of the American Education Finance Association, March, 1995, Savannah, GA.
- Picus, Lawrence O. (1994). *Estimating the Costs of Increased Learning Time*. Presented to the Annual Meeting of the American Education Research Association, April, 1994, New Orleans, LA.
- Picus, Lawrence O. (1994). *How School Districts Use Educational Resources*. Presented to the Annual Meeting of the American Education Research Association, April, 1994, New Orleans, LA.
- Picus, Lawrence O. (1994). *Current School Finance Policy in California*. Presented to the Annual Meeting of the American Education Research Association, April, 1994, New Orleans, LA.
- Picus, Lawrence O. (1994). *What Education Dollars Buy*. Presented to the Annual Meeting of the American Education Finance Association, March, 1994, Nashville, Tennessee.
- Picus, Lawrence O. (1994). *Evolution of School Finance: Inputs to Outcomes*. Presented to the Annual Meeting of the American Education Finance Association, March, 1994, Nashville, Tennessee.
- Picus, Lawrence O. (1994). *Texas School Finance: Assessing the Impact of Multiple Reforms*. Presented to the Annual Meeting of the American Education Finance Association, March, 1994, Nashville, Tennessee.
- Picus, Lawrence O. (1993). *Determinants of School District Spending Patterns*. Presented to the Annual Meeting of the National Tax Association, November, 1993, St. Paul Minnesota.

- Picus, Lawrence O. and Minaz Bhimani. (1993). *Estimating the Impact of District Characteristics on Pupil/Teacher Ratios*. Presented to the Annual Meeting of the American Statistical Association, August, 1993, San Francisco, CA.
- Picus, Lawrence O. (1993). *The Allocation and Use of Educational Resources at the District and School Level Using National Data Bases*. Presented to the Annual Meeting of State Data collection Officials for the National Center for Education Statistics, July 1993, Washington D.C.
- Picus, Lawrence O. (1993). *The State of the States: California* . Presented to the Annual Meeting of the American Education Research Association, April 1993, Atlanta, Georgia.
- Picus, Lawrence O. (1993). *The Local Impact of School Finance Reform in Texas*. Presented to the Annual Meeting of the American Education Research Association, April 1993, Atlanta, Georgia.
- Picus, Lawrence O. and Linda Hertert. (1993). *A School Finance Dilemma for Texas: Achieving Equity in a Time of Fiscal Constraint*. Presented to the Annual Meeting of the American Education Research Association, April 1993, Atlanta, Georgia.
- Picus, Lawrence O., Caryl J. Miller and Susan A. Stark. (1993). *Costs and Benefits of Taking Back Severely Handicapped Educational Programs*. Presented to the County School Board Conference of the California School Boards Association, March 1993, Monterey, California.
- Picus, Lawrence O. (1993). *The Allocation and Use of Educational Resources at the School Level: Evidence From Florida*. Presented to the Annual Meeting of the American Education Finance Association, March 1993, Albuquerque, New Mexico.
- Picus, Lawrence O. (1993). *The Local Impact of School Finance Reform in Texas*. Presented to the Annual Meeting of the American Education Finance Association, March 1993, Albuquerque, New Mexico.
- Picus, Lawrence O. (1993). *Approaches and Dimensions to Teaching Graduate Education Finance Courses*. Presented to the Annual Meeting of the American Education Finance Association, March 1993, Albuquerque, New Mexico.
- Picus, Lawrence O. (1993). *The Allocation and Use of Educational Resources: District Level Evidence from the Schools and Staffing Survey*. Presented to the Annual Meeting of the American Education Finance Association, March 1993, Albuquerque, New Mexico.
- Picus, Lawrence O. (1993). *The Allocation and Use of Educational Resources: School Level Evidence from the Schools and Staffing Survey*. Presented to the Annual Meeting of the American Education Finance Association, March 1993, Albuquerque, New Mexico.

- Picus, Lawrence O. and Linda Hertert. (1993). *A School Finance Dilemma for Texas: Achieving Equity in a Time of Fiscal Constraint*. Presented to the Annual Meeting of the American Education Finance Association, March 1993, Albuquerque, New Mexico.
- Picus, Lawrence O. (1992). *A Systems Approach to the Implementation of Automated Systems*. Presented to the Annual Meeting of the Association of School Business Officials, International, October, 1992, Anaheim, California
- Picus, Lawrence O. (1992). *How Site Based Management will Impact the Job of School Business Officials*. Presented to the California Association of School Business Officials, June, 1992, Pomona, California.
- Picus, Lawrence O. (1992). *Site Based Management and the School Business Office*, Presented to the California Association of School Business Officials, May 1992, Los Angeles California.
- Picus, Lawrence O. and Lorraine Garcy. (1992). *Supplemental Grants in California School Finance: A New Trend*, Presented at the annual meeting of the American Education Research Association, April 1992, San Francisco, CA
- Picus, Lawrence O. (1992). *The State of the State: California*, Presented at the annual meeting of the American Education Research Association, April 1992, San Francisco, CA
- Picus, Lawrence O. (1992). *How Education Dollars Are Spent Across the States*, Presented at the annual meeting of the American Education Research Association, April 1992, San Francisco, CA
- Picus, Lawrence O. and Linda Hertert. (1992). *Three Strikes and You're Out: Texas School Finance after Edgewood III*, Presented at the annual meeting of the American Educational Finance Association, March 1992, New Orleans, LA
- Picus, Lawrence O. (1992). *How Education Dollars Are Spent Across the States*, Presented at the annual meeting of the American Educational Finance Association, March 1992, New Orleans, LA
- Picus, Lawrence O. (1992). *The Research Agenda of the Finance Center of CPRE*, Presented at the annual meeting of the American Educational Finance Association, March 1992, New Orleans, LA
- Picus, Lawrence O. (1992). *Will Greater State Equalization in the 90s Lead to More Equal Amounts of Less?* Presented at the annual meeting of the American Educational Finance Association, March 1992, New Orleans, LA
- Picus, Lawrence O. and Caryl J. Miller. (1992). *A Fiscal Model for Taking Back Special Education Programs for California School Districts*, Presented to the Special

Education Conference of the Association of California School Administrators,
January 1992, Monterey, CA

- Picus, Lawrence O. (1991). *Using Incentives to Stimulate Improved School Performance: An Assessment of Alternative Approaches*, presented at the annual meeting of the Association of Public Policy and Analysis and Management annual meeting, October 1991, Washington D.C.
- Picus, Lawrence O. (1991). *The California Budget Situation*, Presented at the annual meeting of the American Educational Research Association, April 1991, Chicago, IL.
- Picus, Lawrence O. (1991). *Cadillacs or Chevrolets? The Effects of State Control on School Finance in California*, Presented at the annual meeting of the American Educational Finance Association, March 1991, Williamsburg, VA.
- Picus, Lawrence O. (1991). *Using Incentives to Stimulate Improved School Performance: An Assessment of Alternative Approaches*, Presented at the annual meeting of the American Educational Finance Association, March 1991, Williamsburg, VA.
- Picus, Lawrence O. (1991). *The Role and Research Agenda of School Finance Centers*, Presented at the annual meeting of the American Educational Finance Association, March 1991, Williamsburg, VA.
- Picus, Lawrence O. (1991). *A Simulation Model for Teaching School Finance*, Presented at the annual meeting of the American Educational Finance Association, March 1991, Williamsburg, VA.
- Picus, Lawrence O. (1991). *The Research Agenda of the Center for Educational Finance and Productivity*, Presented at the annual meeting of the American Educational Finance Association, March 1991, Williamsburg, VA.
- Picus, Lawrence O. (1990). *School District Planning and Accountability: The Role of State Fiscal Reporting Systems*, Presented at the annual meeting of the American Educational Research Association, April 1990, Boston, Mass.
- Picus, Lawrence O. (1990). *Incentive Funding Programs and School District Response*, Presented at the annual meeting of the American Educational Research Association, April 1990, Boston, Mass.
- Picus, Lawrence O. (1990). *How Formula Design Affects Use of Education Reform Dollars*, Presented at the annual meeting of the American Educational Research Association, April 1990, Boston, Mass.
- Picus, Lawrence O. (1990). *Incentive Funding Programs and School District Response: Evidence From California* Presented at the annual meeting of the Western Governmental Research Association, Oakland, California, March 1990.

Picus, Lawrence O. (1990). *School District Planning and Accountability: The Role of State Fiscal Reporting Systems*, Presented at the annual meeting of the American Educational Finance Association, March 1990, Las Vegas, Nevada.

Picus, Lawrence O. (1990). *Is There a Role for Incentive Programs in School Finance?* Presented at the annual meeting of the American Educational Finance Association, March 1990, Las Vegas, Nevada.

Picus, Lawrence O. (1989). *Local Fiscal and Programmatic Effects of California's Education Reform*, Presented at the annual meeting of the American Education Finance Association, March 10, 1989, San Antonio, Texas.

Picus, Lawrence O. (1989). *Yearbook Roundtable: Budgetary Theory and Reality: A Microview*, Presented at the annual meeting of the American Education Finance Association, March 10, 1989, San Antonio, Texas.

Picus, Lawrence O. (1989). *The Future of Education Finance and Business Management Instruction in the Context of Current Reform*, Presented at the annual meeting of the American Education Finance Association, March 10, 1989, San Antonio, Texas.

2. Invited Presentations

“Challenges for Urban Schools.” Testimony before the Pennsylvania Legislature Urban Affairs Committee, October 19, 2000. Presented via video hookup.

“The Collection and Use of School Level Data for State Policymaking.” Presented to the Office of Public Instruction staff and interested stakeholders, December 16, 1998, Olympia, Washington.

“The Collection and Use of School Level Data for State Policymaking.” Presented to the Washington State Legislature’s Joint Legislative Audit and Review Committee, December 11, 1998, Seattle, Washington.

“The Collection and Use of School Level Data for State Policymaking.” Presented to the Washington House of Representatives Committee on Appropriations, December 3, 1998, Olympia Washington.

“Equity of Inputs as a Solution.” Presented at the National Education Association’s School Finance Equity Workshop. May 12, 1998, Naples, Florida.

“The Sales Tax as a Potential Source of Revenue for State School Finance Programs” Presented at the National Education Association’s School Finance Workshop. May 14, 1998, Naples, Florida.

Keynote speaker. “Future Trends in School Finance.” 1998 annual meeting of the American Education Finance Association, Mobile, AL. March.

“Budgeting for Technology in Education.” Presented at a Conference on School District Technology and Budgeting sponsored by the BellSouth Foundation. October, 1997, Atlanta, GA.

Keynote speaker. "Understanding Vermont's New School Finance Law." Vermont School Boards Association and Vermont School Administrators Association. November 8, 1997. Burlington, Vermont.

Keynote speaker. "Demands of Enrollment Growth." NEA State Education Finance Workshop. May 15, 1997. San Diego, California.

“Finding Revenue for Public Schools.” NEA State Education Finance Workshop. May 16, 1997. San Diego, California.

Invited presentation. "Using the Sales Tax to Enhance Education Revenues. NEA School Finance Conference. May 15, 1997. San Diego, California.

Presidential Remarks. American Education Finance Association, Annual Meeting, Jacksonville, FL, March 1997.

Testimony on School Finance before the California Little Hoover Commission. February 26, 1997, Sacramento, CA.

Invited Speaker, "School Finance." Assembly Speaker Willie Brown's Education Summit." February, 1994. San Francisco, CA.

Invited Testimony in opposition to SB 290, (Bill to break up the Los Angeles Unified School District), before the California Assembly Education Committee, July 14, 1993.

Keynote Speaker, “School Finance and Urban School Districts.” National School Boards Association, Coalition of Urban Boards of Education, June 28, 1993.

Invited Testimony, “Estimating the Costs of a Longer School Day and Longer School Year”. Presented a hearing of the National Commission on Time and Learning, March 28, 1993, Santa Monica, CA.

Presenter, “What the Dollars Buy, the Allocation and Use of Educational Resources.” Presented to Congressional Staff members, February 1993, Washington D.C.

Presenter, “What the Dollars Buy, the Allocation and Use of Educational Resources.” Presented to The affiliated organizations of the Consortium for Policy Research in Education, February 1993, Washington D.C.

Invited Presenter, “Future Trends in School Finance Research,” Presented to the National Conference of State Legislatures, Education Commission of the States second annual joint school finance conference, February, 1993, Nashville, Tennessee,

Member, expert panel on school finance issues for the Government Accounting Office, January, 1993.

Invited Presenter, "Emerging Trends in School Finance." Presented to the Board of Directors of the Los Angeles Learning Partnership, December 1992, Los Angeles, California.

Invited Presenter, "California School Finance: What Does the Future Hold?" Presented to the Education Committee of the Los Angeles Area Chamber of Commerce, July, 1992, Los Angeles, California.

Invited Presenter, "How Education Dollars Are Spent Across the States," Presented at the third annual CPRE, Danforth, Mcrel Conference on School Finance, February 1992, Kansas City, KS

Invited Presenter, "Fiscal Incentives in School Finance: An Assessment of Alternative Approaches," Presented at the Center for the American Woman and Politics Forum for Women State Legislators, November 1991, San Diego, CA

Invited Presenter, "Fiscal Incentives in School Finance: An Assessment of Alternative Approaches," presented to staff members of the Florida State Legislature and faculty at Florida State University, Tallahassee, Florida, October, 1991.

Invited Testimony, "Supplemental Grants in California School Finance ." Testimony before the California Assembly Committee on Education, October 7, 1991, Santa Ana, California.

Invited Presenter, "Issues in Higher Education Finance," Presented to the National Conference of State Legislatures, Assembly on the Legislature, September, 1991, Portland Maine.

Invited Presenter, "State Finance Options for Site Based Management," Presented to the National Conference of State Legislatures, Assembly on the Legislature, September, 1991, Portland Maine.

Invited Presenter, "Emerging Trends in School Finance Research: The Use of Large Scale Federal Data Bases." Presented to the Annual Meeting of the National Conference of State Legislatures, Orlando, Florida, August, 1991.

AWARDS

Best Conference Paper Award:

Kuehl, H.H., Kazlauskas, E.J., Picus, L.O. (2003). *Learning- and cost-effectiveness of a web-enhanced linear circuits course*. American Society for Engineering Education Pacific Southwest Section Conference: Developing Tomorrow's Workforce. Los Angeles CA.

CONTRACT REPORTS

- Picus, Lawrence O. (1987). *Paradox - WordPerfect Database, CPRE Core Data Base, Waves 1 and 2: Documentation*, Prepared for the Center for Policy Research in Education.
- Picus, Lawrence O. (1984). *An Evaluation of Alternative Kindergarten and First Grade Programs in the Lombard School District*, Prepared for the Lombard School District, Lombard Illinois, Glen Ellyn, IL, Institute for Educational Research.
- Picus, Lawrence O. (1984). *Middle Schools or Junior High Schools? A Review of the Literature*, Prepared for the Forest Park School district, Forest Park, Illinois, Glen Ellyn, IL: Institute for Educational Research.
- Picus, Lawrence O. and Jennifer Bosma. (1984). *Teacher and Student Views on the Multi-Level Class Structure at Homewood-Flossmore High School*, Prepared for the Homewood-Flossmore High School District, Homewood, Illinois, Glen Ellyn, IL: Institute for Educational Research.
- Picus, Lawrence O. and Jennifer Bosma. (1984). *An Evaluation of Teacher Inservice Programs: Questionnaire Results*, Prepared for the Dundee School District, Dundee, Illinois, Glen Ellyn, IL: Institute for Educational Research.
- Picus, Lawrence O. and Thomas Sachse. (1983). *Teaching Problem Solving Skills: A Research Synthesis*, Prepared for the Alaska Department of Education, Juneau Alaska, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. and Donald Holznagel. (1983). *Electronic Communication Networks: Policy Implications for SEAs*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory, June 1983.
- Allen, Jack E., Judy Edwards Allen and Lawrence O. Picus. (1983). *A Study of the Electronic Data Processing Systems of the Kamehameha Schools/Bernice Pauahi Bishop Estate: Findings and Recommendations*, Prepared for the Kamehameha Schools/Bernice Pauahi Bishop Estate, Honolulu, Hawaii, Portland, OR: Northwest Regional Educational Laboratory.
- Allen, Jack E., Tom Olson and Lawrence O. Picus. (1983). *A study of Needs in the Billings Schools*, Prepared for the Billings School District, Billings Montana, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1982). *District Ownership vs. Contracting for Pupil Transportation: An Update*, Prepared for the Portland, Oregon School District, Portland, OR: Northwest Regional Educational Laboratory.

- Picus, Lawrence O. and Maria-Luisa Gonzalez (1982). *Problem Clarification Services: Assessment of Client Satisfaction*, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1982). *The Education of Special Populations in the Northwest and Hawaii: A Regional Depiction Study*, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1982). *A National Survey of Alternatives to Strikes by Public School Employees*, Prepared for the Oregon Task Force on Alternatives to Strikes by Public School Employees, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. and Carolyn Cohen (1982). *Emerging Trends in Secondary Education*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1982). *Education and Work Program Review: A Summary of 12 Regional Perspectives on the Laboratory's Responsiveness to R&D Needs in Education and Work*, Education and Work Program, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1981). *The Education of Southeast Asian Refugee Students in the Northwest and Hawaii: A Regional Depiction Study*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1981). *An Analysis of the Costs of Student Activity Programs: Final Report*, Prepared for the five school districts in the St. Helen's Athletic Conference, Southwest Washington, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1981). *Final Report and Recommendations: Rainier Transportation Study*, Prepared for the Rainier School District, Rainier, Oregon, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1981). *Pendleton Elementary School Enrollment and Boundary Study*, Prepared for the Pendleton School District, Pendleton, Oregon, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1981). *Tuition Tax Credits: A Review of Current Proposals and Their Potential Impact*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1981). *Cheaney Enrollment Projection and Facilities Study*, Prepared for the Cheaney School District, Cheaney, Washington, Portland, OR: Northwest Regional Educational Laboratory.

- Picus, Lawrence O. (1980). *State Expenditure Analysis: Highlights*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1980) *Educational Expenditures 1969-1979: An Analysis*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Olson, Thomas, Judy Bridges and Lawrence O. Picus. (1980). *A Snapshot of Montana's Public Secondary and Post-Secondary Vocational Education Programs*, Prepared for the Montana State Vocational Education Advisory Council, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1980). *The Need for a Pupil Transportation Research and Technical Assistance Center in the Northwest*, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1979a). *Planning Paper: Northwest Energy Education Clearinghouse*, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1979b). *The Voucher Movement as A Freedom of Choice Issue*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1979c). *The Regulation Development Process: The Community Schools and Comprehensive Community Education Act*, Prepared for the Community Education Program, United States Office of Education, Portland, OR: Northwest Regional Educational Laboratory.
- Allen, Jack E., Lawrence O. Picus and Al Harrison. (1979d). *Final Report and Recommendations: Sumner Transportation Study*, Prepared for the Sumner School District, Sumner Washington, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1979e). *District Ownership vs. Contracting for Pupil Transportation: An Analysis*, Prepared for the Portland School District, Portland Oregon, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1979f). *Why Property Tax Limitations Won't Limit Everyone's Taxes*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.
- Picus, Lawrence O. (1979g). *A Brief Analysis of the Implementation of Idaho's 1% Initiative*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.

Picus, Lawrence O. (1979h). *California and Proposition 13: A Brief Analysis*, Northwest Center for State Educational Policy Studies, Portland, OR: Northwest Regional Educational Laboratory.

Allen, Jack E., Lawrence O. Picus and Al Harrison (1979) *Final Report and Recommendations: Lake Stevens Pupil Transportation Cooperative Feasibility*, Prepared for a consortium of seven school districts in Western Washington, Portland, OR: Northwest Regional Educational Laboratory.

Picus, Lawrence O. and Jack E. Allen. (1979). *Northwest Energy Education Survey*, Prepared for the Bonneville Power Administration and the Project for Energy/Energy Conservation Education, Portland, OR: Northwest Regional Educational Laboratory.

Allen, Jack E., Lawrence O. Picus and Al Harrison. (1978). *Final Report and Recommendations: Yelm Area Pupil Transportation Cooperative Feasibility Study*, Prepared for a consortium of 21 school districts in Southwest Washington, Portland, OR: Northwest Regional Educational Laboratory.

Picus, Lawrence O. and Rath, Robert R. (1978). *Montana Foundation Study: Final Report*, Prepared for the Montana State Office of Public Instruction, Portland, OR: Northwest Regional Educational Laboratory.

Allen, Jack E. and Lawrence O. Picus. (1978). *A Study of Education Service Districts in Oregon*, Prepared for the Oregon Educational Coordinating Commission, Portland, OR: Northwest Regional Educational Laboratory.

Picus, Lawrence O. and Charles A. Clemans. (1976). *Financing Oregon's Schools*, Portland, OR: Portland Public Schools.

PROFESSIONAL AFFILIATIONS

- American Education Finance Association
Member board of directors 1991 to 1994, 1995 to 1998
President, 1996
- American Educational Research Association
- Association of School Business Officials, International
Member Editorial Advisory Committee 1994 to 1999
- California Association of School Business Officials
- Association of Public Policy Analysis and Management
- National Tax Association

EDITORIAL RESPONSIBILITIES

Editorial Board Memberships:

Leadership and Policy in Schools (2000 to present)

Educational Evaluation and Policy Analysis (Summer 1997 to Summer 2000).

Journal of Education Finance (Summer, 1993 to present)

Educational Considerations (1990 to present).

Managing School Business (1995 to 2000).

Member, Editorial Advisory Committee, Association of School Business Officials, International. (1994 to 1999)

Serve as a reviewer for the following journals

Educational Evaluation and Policy Analysis

Journal of Education Finance

Education Administration Quarterly

Educational Considerations

Sociology of Education

Leadership and Policy in Schools

American Education Research Journal

Also serve as technical reviewer for school finance reports prepared by the Government Accounting Office (GAO) and for the National Academy of Science's National Research Council's School Finance Study.

SERVICE TO THE PROFESSION, UNIVERSITY, SCHOOL AND DEPARTMENT

1. Professional Service

Member, Board of Directors, EdSource (2000 to present)

Secretary of the Board, EdSource (July 2001 to June 2002)

Fiscal Officer of the Board, EdSource (July 2002 to present)

President, American Education Finance Association, 1996

Member, School Finance Technical Advisory Committee, National Center for Education Statistics. 1997 to 2000. and 2005

Member, Editorial Advisory Committee, Association of School Business Officials, International (ASBO). 1994-1999

Member, Board of Editors:

- *Education Finance and Policy: the Journal of the American Education Finance Association (2004 to present)*
- *Educational Evaluation and Policy Analysis (1997-2000)*
- *Journal of Education Finance (1993-present)*
- *Educational Considerations (1990 – present)*
- *Managing School Business(1995-2000)*
- *Leadership and Policy in Schools (2000 – present)*

Chair, School Finance Committee of Assemblywoman Juanita McDonald's Urban Education Task Force, October 1994 to October, 1995.

Member, Design and Coordination Teams for the Los Angeles Learning Center, an experimental school design developed through the support of the New American Schools Development Corporation, 1992 to 1994.

Served as a member of an expert review panel to review the education program research of the United States Government Accounting Office, January, 1993.

Member, Board of Directors, American Education Finance Association, 1991 to 1994, and 1995 to 1998

Membership Chair, American Education Finance Association, 1992 to 1994

Program Director, Fiscal Issues, Policy and Education Finance Special Interest Group, American Education Research Association, 1991.

Treasurer, Fiscal Issues, Policy and Education Finance Special Interest Group, American Education Research Association, 1993 to present.

Proposal Reviewer, Division A (Administration) American Education Research Association, 1992-to present

Proposal Reviewer, Fiscal Issues, Policy and Education Finance Special Interest Group, American Education Research Association, 1991- present

2. University Service

Member, Budget Advisory Committee, 1993-94 and 1994-95 academic years

Member, Business Services Advisory Committee, 1993-94 and 1994-95 academic years

Member, Faculty Senate, 1992-93 academic year

Alternate member, Faculty Senate, 1991-92 academic year

Member, Academic Computing Advisory Committee, 1991-92 academic year

Speaker, Graduate School program on dissertations, November 6, 1993.

3. School of Education Service

Member, Rossier School of Education Faculty Council, January 2005 to present.

Faculty Chair, Good Neighbors Campaign, University of Southern California, Rossier School of Education, 2004

Member, Ed.D. Steering Committee, Rossier School of Education, January 2004 to present

Chair, RSOE Curriculum Committee 2003-04 academic year

Member Ed.D. Core Curriculum Committee 2003-04 academic year

Chair, Division of Policy and Administration, 1999 to 2002.

Chair, Ed.D. Committee, 2000 to 2002.

Chair, Summer Superintendents' Technology Conference, 2000-2002

Co-Chair, School-wide faculty search committee, 1999-2000.

Director, Center for Research in Education Finance, August 1993 to present.

Associate Director, Center for Research in Education Finance, 1989 - August 1993.

Vice-Chair, Department of Educational Policy and Administration, 1996 to 1999.

Program Chair, Ph.D. in Policy and Organization, 1996-97.

Program Chair, MSED in Administration, 1996 to 2003

Coordinator, California Preliminary Administrative Credential Program, School of Education, USC. 1996-97

Coordinator, USC School of Education 1994 and 1995 Summer Superintendents' Conferences.

Member Ph.D. in Policy and Organization Steering Committee, 1991 to present.

Member, Ed.D. Steering Committee, 1990 to present.

Mentor, Fresno off-campus Ed.D. education center. 1992 to 1999.

Member, Higher Education faculty search committee, 1994-95

Member, Policy and Administration faculty search committee, 1993-94

Member, search committee for faculty position in research methods, 1993

Member, search committees for faculty position in organizational behavior, 1991 and 1992.

Member, Student Services Committee, 1990-91 academic year, acting committee chair, Spring, 1991.

Member, Faculty Welfare and Compensation Committee 1991 to 1993.

Member, Human Subjects Committee, 1993-94.

Chair, Certificate in School Business Administration Committee, 1988-91.